

ANALYSIS OF THE FINANCIAL POSITION AS OF 06.30.2023



Abbreviations:

M\$	Million Chilean pesos
Th\$	Thousand Chilean pesos
LPG	Liquefied petroleum gas
NG	Natural gas

ANALYSIS OF THE CONSOLIDATED FINANCIAL STATEMENTS

For the period ended June 30, 2023

1. SUMMARY

Accumulated gas sales volume (liquefied plus natural) as of June 2023 compared to the previous year decreased by -3.6%, equivalent to 15,444 tons. Accumulated LPG volume as of June 2023 reached 353,843 tons, being slightly lower (-3.5%) than 2022, while natural gas sales totaled 76.2 million m³, decreasing by -4.3% compared to the same period of 2022.

Revenues from ordinary activities totaled M\$ 344,518, decreasing by -15.9% compared to the same period of the previous year, mainly due to lower sales prices resulting from a decline in international gas purchase prices and lower sales volume. In the first half of 2023, the average Mont Belvieu reference in dollars was -46.1% lower than the same period of 2022. In addition there has been a decrease in the exchange rate (especially in Chile with -2.3%).

At the consolidated EBITDA level, accumulated EBITDA was M\$ 53,347, 5.5% higher than in the same period of 2022. The distribution of EBITDA was 75% Chile, 11% Peru and 14% Colombia.

As of June 30, 2023, Operating Income of Empresas Lipigas S.A. reached M\$ 29,000, an increase of 0.8% over the same period in 2022, mainly due to improved unit margins in the three countries and the containment of operating expenses with a growth below inflation. In Chile and Peru depreciation and amortization were higher, mainly due to IFRS 16 amortization for right of use.

Accumulated non-operating income was M\$ -9,764, which is M\$ -4,445 more negative than the previous year's loss. The main variations are due to exchange rate losses of M\$ -2,387, as in 2022 there were dollar balances that presented a positive adjustment in the period, which did not occur during 2023. Likewise, the restatement of the liability for guarantees received from customers resulted in a higher expense of M\$ -1,672 and lower gains for the restatement of advances of M\$ -1,057 (Oxiquim Terminal). The aforementioned is partially offset by the M\$ 1,053 increase in interest on financial instruments.

As of June 2023, income after taxes amounted to M\$ 13,253, a decrease of M\$ 3,868 (-22.6%) compared to the same period in 2022, primarily due to non-operating results.

MATERIAL DISCLOSURES DURING THE QUARTER AND UP TO THE DATE OF ISSUANCE OF THIS ANALYSIS

- On April 26, 2023, the General Shareholders' Meeting of Empresas Lipigas S.A. was held, at which the following was agreed:
 - To approve the annual report and financial statements for the year ended December 31, 2022 and the report of the external auditors.
 - To approve the distribution of profits and the final distribution of dividends for the fiscal year of \$ 276 per share equivalent to a total of M\$ 31,347 and to approve the payment of the balance of dividends of \$ 55 per share, given the previous interim dividends paid charged to the earnings of 2022 fiscal year, which will begin being paid on April 27, 2023.
 - To approve the renewal of the Company's Board of Directors, electing by vote the following directors, all of whom are independent and presented in that capacity.
 - 1) Luis Ignacio Binimelis Yaconi
 - 2) María del Pilar Lamana Gaete
 - 3) Juan Ignacio Noguera Briceño
 - 4) Patricio Sandro Rojas Ramos
 - 5) Juan Manuel Santa Cruz Munizaga
 - 6) Jaime Santa Cruz Negri
 - 7) Mario Vinagre Tagle
 - To set the remunerations of the Board of Directors and the Directors' Committee, as well as their expense budget for the fiscal year 2023.
 - To appoint Feller-Rate and Humphreys as risk rating agencies for the fiscal year 2023.
- On April 26, 2023, the Board of Directors of Empresas Lipigas S.A. met and elected Mr. Juan Manuel Santa Cruz Munizaga as Chairman of the Board, who continues in such position. Also elected were the members of the Directors' Committee who are Mr. Patricio Rojas Ramos, Mr. Jaime Santa Cruz Negri and Mr. Mario Vinagre Tagle.
- On June 1, , 2023, the Board of Directors of Empresas Lipigas S.A. agreed to pay an interim dividend out of 2023 earnings of CLP 45 per share, to be paid beginning June 29, 2023.

2. CONSOLIDATED INCOME STATEMENT BY FUNCTION

INCOME STATEMENT BY FUNCTION	01.01.2023 to 06.30.2023 M\$	01.01.2022 to 06.30.2022 M\$	04.01.2023 to 06.30.2023 M\$	04.01.2022 to 06.30.2022 M\$	Var Jan - Jun (2023 - 2022)		Var Apr - Jun (2023 - 2022)	
					M\$	%	M\$	%
Revenue	344,518	409,431	187,886	233,821	(64,914)	(15.9)%	(45,935)	(19.6)%
Cost of sales	(239,960)	(306,218)	(126,762)	(172,678)	66,258	(21.6)%	45,916	(26.6)%
Gross Earnings	104,558	103,214	61,124	61,143	1,344	1.3 %	(19)	(0.0)%
Other income by function	499	349	284	195	150	43.0 %	89	45.7 %
Other expenses by function	(20,983)	(19,703)	(10,880)	(10,195)	(1,281)	6.5 %	(685)	6.7 %
Distribution costs	(33,276)	(32,886)	(17,496)	(18,249)	(390)	1.2 %	753	(4.1)%
Administrative expenses	(21,797)	(22,208)	(10,830)	(11,519)	411	(1.9)%	689	(6.0)%
Operating income	29,000	28,766	22,202	21,374	234	0.8 %	828	3.9 %
Financial costs	(11,413)	(9,566)	(6,046)	(4,483)	(1,847)	19.3 %	(1,563)	34.9 %
Financial income	1,547	463	716	256	1,085	234.4 %	460	179.6 %
Share in profits (losses) of associates and joint ventures accounted for using the equity method	(407)	0	(180)	0	(407)		(180)	
Exchange differentials	(829)	1,558	(173)	2,465	(2,387)	(153.2)%	(2,639)	(107.0)%
Profit (loss) on indexation units	1,007	1,725	748	1,145	(719)	100.0 %	(397)	(34.7)%
Other gains (losses)	331	501	506	523	(170)	(33.9)%	(18)	(3.4)%
Earnings (loss) before taxes	19,236	23,447	17,772	21,281	(4,211)	(18.0)%	(3,509)	(16.5)%
Income tax expense	(5,984)	(6,327)	(5,226)	(5,687)	343	(5.4)%	462	(8.1)%
Profit (loss)	13,253	17,121	12,546	15,594	(3,868)	(22.6)%	(3,047)	(19.5)%
Profit (loss) attributable to the owners of the controller	12,909	16,778	12,249	15,384	(3,869)	(23.1)%	(3,135)	(20.4)%
Profit (loss) attributable to non-controlling interests	343	343	297	210	1	0.3 %	87	41.4 %
Profit (loss)	13,253	17,121	12,546	15,594	(3,868)	(22.6)%	(3,047)	(19.5)%
Depreciation and amortization	24,347	21,806	12,449	11,130	2,541	11.7 %	1,318	11.8 %
EBITDA	53,347	50,573	34,650	32,504	2,775	5.5 %	2,146	6.6 %

Income after taxes for the second quarter 2023 reached M\$ 12,546 lower by -19.5% than the M\$ 15,594 recorded in the same quarter of the previous year.

Consolidated gross profit for the quarter reached M\$ 61,124, a decrease of M\$ -19 (-0.03%), due to higher gross profit in Chile. Gross profit in Chile increased due to higher unit gross margin, partially offset by lower sales volumes in the bottled, industrial and residential bulk segments and an increase in depreciation associated with IFRS 16 right-of-use amortization, compared to the same period of the previous year. In Colombia, gross profit increased due to higher unit gross margin and higher sales volume in the NG channels, partially offset by lower LPG sales volumes. In Peru, gross profit decreased compared to the same quarter of the previous year due to lower NG and LPG sales volume and lower unit gross margin.

Operating costs and expenses for the quarter decreased by M\$ -758 (-1.9%) despite the high inflation that has affected the three countries. In Chile, they are associated with lower LPG freight expenses due to lower volumes in the channels, lower network conversions, IT expenses and the hiring of external consultants, partially offset by inflation adjustments in remuneration and new marketing campaigns. In Colombia, expenses increased due to higher

remuneration expenses as a result of an increase in the minimum wage in the country, higher maintenance, freight and promotional campaigns. In Peru, expenses decreased mainly due to lower freight expenses due to lower volume and lower remuneration due to lower bonus allocation expenses, partially offset by higher maintenance expenses. In the case of Colombia and Peru, the devaluation of the local currencies against the Chilean peso also had an influence, which was -16.3% in the case of the Colombian peso and -3.66% in the case of the Peruvian sol.

EBITDA (operating income before depreciation and amortization) for the second quarter of 2023 reached M\$ 34,650, which is M\$ +2,146 (+6.6%) higher than the same period of the previous year due to better results in Chile.

Operating income reached M\$ 22,202, M\$ +828 (+3.9%) higher than the M\$ 21,374 recorded in the second quarter of 2022.

In accumulated terms, income after taxes as of June 2023 amounted to M\$ 13,253, decreasing -22.6% from the M\$ 17,121 recorded in the same period of the previous year. A more detailed analysis of the variations in the consolidated Statement of Income as of June 2023 is as follows:

Consolidated gross profit for the first half of the year reached M\$ 104,558, an increase of M\$ 1,344 (+1.3%), due to higher gross profit in Chile and Colombia. In Chile, gross profit increased due to higher unit gross margin, which offset lower sales volumes. These differences are found in the bottled, industrial, commercial and residential bulk segments. In Colombia, gross profit increases due to higher unit gross margins and higher NG sales volumes. In Peru, gross profit decreased due to lower LPG and NG volumes, offset by slightly higher unit gross margins compared to the previous year.

Accumulated operating costs and expenses increased by M\$ 1,260 (+1.7%). In Chile, they are associated with higher expenses mainly in freight and payments for logistics operators' services, remunerations due to higher inflation and maintenance due to higher expenses for tank and cylinder inspections. This is partially offset by lower expenses for external consulting and uncollectible accounts. In Colombia, expenses increased due to higher remuneration expenses due to the increase in the minimum wage in the country, personnel travel, maintenance and transportation expenses. In Peru, expenses decreased mainly in freight due to lower volume transported, remuneration and transportation expenses, partially offset by higher maintenance expenses. In the case of Colombia and Peru, the devaluation of the local currencies against the Chilean peso also had an influence, which was -17.0% in the case of the Colombian peso and -1.9% in the case of the Peruvian sol.

EBITDA (operating income before depreciation and amortization) as of June 2023 reached M\$ 53,347, an increase of M\$ +2,775 (+5.5%) from the same period of the previous year due to better results in Chile and Colombia.

Operating income reached M\$ 29,000, an increase of M\$ 234 (+0.8%) from the M\$ 28,766 recorded as of June 2022.

INCOME BY SEGMENT

CLP million	2Q2023				1H2023			
	Segments			Total Group	Segments			Total Group
	Chile	Colombia	Peru		Chile	Colombia	Peru	
Revenue	137,778	21,709	28,399	187,886	246,526	42,176	55,816	344,518
Purchases charged to cost of sales	(74,304)	(12,596)	(20,128)	(107,028)	(138,885)	(24,346)	(39,017)	(202,247)
Expenses charged to cost of sales	(7,480)	(1,545)	(2,369)	(11,393)	(14,193)	(2,865)	(4,043)	(21,101)
Depreciation and amortization	(6,496)	(751)	(1,094)	(8,341)	(13,018)	(1,436)	(2,159)	(16,612)
Gross profit	49,498	6,818	4,808	61,124	80,430	13,529	10,598	104,558
Other income by function	33	157	94	284	57	295	147	499
Other operating expenses	(28,150)	(4,112)	(2,836)	(35,098)	(53,614)	(7,702)	(7,005)	(68,321)
Depreciation and amortization	(3,559)	(394)	(155)	(4,108)	(6,683)	(751)	(301)	(7,735)
Operating Income	17,824	2,468	1,910	22,202	20,190	5,371	3,439	29,000
EBITDA	27,878	3,613	3,160	34,650	39,891	7,557	5,899	53,347

CLP million	2Q2022				1H2022			
	Segments			Total Group	Segments			Total Group
	Chile	Colombia	Peru		Chile	Colombia	Peru	
Revenue	168,295	25,566	39,960	233,821	288,228	47,422	73,782	409,431
Purchases charged to cost of sales	(109,824)	(16,211)	(29,901)	(155,936)	(188,309)	(30,387)	(55,834)	(274,530)
Expenses charged to cost of sales	(6,611)	(1,503)	(1,701)	(9,815)	(12,146)	(2,834)	(3,075)	(18,056)
Depreciation and amortization	(5,352)	(828)	(747)	(6,927)	(10,571)	(1,612)	(1,449)	(13,632)
Gross profit	46,508	7,025	7,611	61,143	77,202	12,589	13,423	103,214
Other income by function	26	130	39	195	54	246	49	349
Other operating expenses	(27,021)	(4,082)	(4,657)	(35,760)	(50,547)	(7,696)	(8,379)	(66,622)
Depreciation and amortization	(3,289)	(441)	(474)	(4,204)	(6,398)	(855)	(921)	(8,174)
Operating Income	16,224	2,631	2,519	21,374	20,311	4,283	4,172	28,766
EBITDA	24,864	3,900	3,740	32,504	37,280	6,750	6,542	50,573

CLP million	Variation 2Q2023 vs 2Q2022				Variation 1H2023 vs 1H2022			
	Segments			Total Group	Segments			Total Group
	Chile	Colombia	Peru		Chile	Colombia	Peru	
Revenue	(30,516)	(3,857)	(11,561)	(45,935)	(41,702)	(5,245)	(17,966)	(64,914)
Purchases charged to cost of sales	35,520	3,615	9,773	48,908	49,425	6,040	16,818	72,283
Expenses charged to cost of sales	(869)	(42)	(667)	(1,579)	(2,047)	(31)	(967)	(3,045)
Depreciation and amortization	(1,144)	77	(347)	(1,414)	(2,447)	177	(710)	(2,980)
Gross profit	2,991	(207)	(2,803)	(19)	3,229	941	(2,825)	1,344
Other income by function	7	27	54	89	2	49	98	150
Other operating expenses	(1,128)	(30)	1,821	663	(3,067)	(6)	1,374	(1,699)
Depreciation and amortization	(270)	47	319	95	(285)	104	620	439
Operating Income	1,600	(163)	(608)	828	(121)	1,088	(733)	234
EBITDA	3,013	(287)	(580)	2,146	2,611	807	(643)	2,775

Chile:

EBITDA for the second quarter of 2023 was higher by M\$ 3,013 (+12.1%) compared to the second quarter of the previous year, explained by a higher unit gross margin and higher NG volumes, which offset lower LPG sales volumes. LPG sales volumes decreased by -2.0% compared to the same period of the previous year. Bottled LPG sales volumes decreased by -0.8%. Overall demand in the Chilean bottled market has shown lower activity, with a drop of -5.0% compared to the same quarter of the previous year. This is because the bottled market as a whole has been adjusting downwards in

recent months, after two years of exceptional growth driven by monetary stimulus and direct gas subsidies from municipalities, which have recently decreased. Additionally, we have had a quarter affected by the El Niño phenomenon, which has caused a considerable increase in temperatures throughout the country. It is important to note that in the bottling business, Lipigas only experienced a decrease of -0.8% and increased its market share by +1.5% in the quarter, reaching 34.5%. In addition to the above, sales volume in the commercial and industrial customers segment decreased compared to the same period of the previous year. Network natural gas sales volume decreased by -15.2%, associated with lower unit consumption by customers, and LNG volume increased by +4.2%, due to higher consumption by industrial customers. Total sales volumes in LPG equivalent tons (including sales of natural gas in its different formats) decreased by -1.7%.

Gross profit was +6.4% higher than in the same quarter of the previous year due to higher unit gross margin and higher consumption by commercial and industrial customers.

Operating expenses for the quarter (excluding depreciation and amortization) increased by M\$ +1,998 million (+5.9%), mainly explained by higher expenses in remuneration and personnel expenses, maintenance and administration services of logistics operators (related to direct sales of bottled LPG), all of which were impacted by high inflation. This was partially offset by lower external consulting expenses.

Accumulated EBITDA as of June 2023 was higher by M\$ +2,611 (+7.0%) compared to the same period of the previous year, explained by a higher unit gross margin that offsets the lower sales volumes of both LPG and NG.

LPG sales volumes decreased -1.7% compared to the previous year. Bottled LPG sales volumes decreased by -1.7%, with direct sales accounting for 63.4% of the segment's total sales. Likewise, bulk sales volumes, in the industrial and commercial customer segments, decreased by -3.3% compared to June 2022. Network natural gas sales volume decreased by -12.3%, associated with lower unit consumption by various customers, and LNG volume increased by +0.4%, due to higher unit consumption by industrial customers and consumption for long-distance transportation in Linares. Total sales volumes in LPG equivalent tons (including sales of natural gas in its different formats) decreased by -1.6%. Gross profit is higher than the previous year by +4.2%, mainly explained by a higher unit gross margin.

Accumulated operating expenses as of June (excluding depreciation and amortization) increased by M\$ +5,114 (+8.2%), mainly explained by higher freight expenses, remuneration and personnel expenses, maintenance and payments for logistics operators' services (related to direct sales of bottled LPG), in all cases also impacted by high inflation. This was partially offset by lower expenses for external consulting and uncollectible accounts.

Colombia:

EBITDA for the second quarter of 2023 was lower by M\$ -287 (-7.4%) compared to the same period of the previous year, a variation explained by lower LPG sales volume and higher operating expenses. Both were slightly offset by higher unit gross margin and higher NG sales volume.

LPG sales volume decreased -8.6%. Sales in LPG equivalent tons decreased by -8.0%. During the second quarter of 2023 there have been strikes and roadblocks that have affected transportation and decreased sales.

Gross profit decreased -2.9% due to lower sales volumes, partially offset by higher unit margins. It is also impacted by the devaluation of the Colombian peso against the Chilean peso, which devalued by -16.3% compared to the same quarter of the previous year.

Operating expenses for the second quarter (excluding depreciation and amortization) increased by M\$ +72 (+1.3%), mainly explained by higher remuneration expenses due to the increase in the minimum wage in the country, cylinder and infrastructure maintenance, and transportation expenses, mainly due to higher expenses for spare parts, tires and fleet maintenance services.

Accumulated EBITDA as of June 2023 was higher by M\$ +807 (+12.0%) compared to the same period of the previous year, a variation explained by higher unit gross margin and higher NG sales volume, with controlled operating expenses in line with the previous year. LPG sales volume decreased by -5.8%. Sales in LPG equivalent tons decreased by -5.4%.

Gross profit increased by +7.5% due to higher unit margins, which offset the decrease in volume. As in the quarterly comparison, the devaluation of the Colombian peso (-17.0%) against the Chilean peso also had an impact.

Operating expenses (excluding depreciation and amortization) are in line with the previous year (+0.4%), mainly explained by higher remuneration, maintenance and transportation expenses, offset by lower freight expenses due to lower sales volume.

Peru:

EBITDA for the second quarter of 2023 decreased by M\$ -580 (-15.5%) compared to the same quarter of the previous year, due to lower unit gross margin and lower LPG and NG sales volumes. In the case of Peru, weather factors associated with the El Niño phenomenon have increased the temperature, impacting bulk sales in the northern and central regions of the country.

Gross profit for the quarter decreased by -36.8% and operating expenses (excluding depreciation and amortization) decreased by \$M -1,154 (-18.1%), mainly explained by lower freight expenses associated with lower sales volumes and lower remuneration expenses. These expenses are partially

offset by higher maintenance expenses. The above is affected by the devaluation of the Peruvian sol (-3.7%) against the Chilean peso compared to the same period of the previous year.

EBITDA as of June 2023 decreased by M\$ -643 (-9.8%) compared to the same period of the previous year due to lower LPG and NG sales volume, which is being partially offset by a better unit gross margin. LPG and NG sales decreased by -7.4%, in each case.

Gross profit as of June 2023 decreased by -21.0% and operating expenses (excluding depreciation and amortization) decreased by M\$ -407 (-3.6%), mainly explained by lower freight expenses due to lower accumulated sales volume, lower remuneration and the devaluation of the Peruvian sol against the Chilean peso, partially offset by higher maintenance expenses. The Peruvian sol devalued -1.9% against the Chilean peso compared to the same period of the previous year.

3. ANALYSIS OF THE CONSOLIDATED FINANCIAL POSITION

ASSETS

	06.30.2023	12.31.2022	Var.	
	M\$	M\$	M\$	%
Current assets	156,614	159,743	(3,129)	(2.0%)
Non-current assets	545,637	536,498	9,139	1.7%
Total assets	702,251	696,241	6,011	0.9%

The Company's assets as of June 30, 2023 show an increase of M\$ +6,011, equivalent to +0.9% compared to the figures recorded as of December 31, 2022. The main variations correspond to:

- Current assets decreased by M\$ -3,129, mainly due to lower current tax assets of M\$ -16,514, due to lower assets for provisional monthly payments (PPM, for its acronym in Spanish) and lower inventories of M\$ -6,359, associated with lower gas costs due to lower raw material prices in the international market. The above is offset by higher cash and cash equivalents of M\$ +14,442, associated with the recovery of taxes to be recovered from previous tax years and by trade and other current accounts receivable of M\$ +4,904, impacted by higher sales due to the winter season.
- Non-current assets increased by M\$ +9,139, of which M\$ +5,010 correspond to the increase in property, plant and equipment due to higher investments recorded during the period. Likewise, deferred tax assets increased by M\$ +1,112 and other non-current financial assets by M\$ +1,873. This variation includes the recording at market value of the hedging derivative of the UF variation of the financial debt subscribed during the year 2021 with maturity in 2031, which covers the financial expense associated with the Company's corporate debt bonds that are in UF, establishing an average implicit inflation of 3.2% for the inflation of the financial expense of this debt during the next 8 years. The total value recorded for the derivative is M\$ 44,176, given the high inflation in the period.

LIABILITIES

	06.30.2023	12.31.2022	Var.	
	M\$	M\$	M\$	%
Current liabilities	103,552	107,652	(4,100)	(3.8%)
Non-current liabilities	422,221	410,215	12,006	2.9%
Total liabilities	525,773	517,868	7,906	1.5%

The Company's liabilities as of June 30, 2023 show an increase of M\$ +7,906 , equivalent to +1.5% regarding the figures recorded as of December 31, 2022. The main variations correspond to:

- Current liabilities decreased by M\$ -4,100, of which M\$ -2,909 correspond to lower trade and other accounts payable mainly due to the decrease in the cost of raw materials, current tax liabilities M\$ -1,398 due to lower sales revenues and M\$ -1,209 due to lower other current financial liabilities. In addition to the above, M\$ +2,481 correspond to higher other non-financial current liabilities due to higher advances received from customers for *Lipibolsas* (metered customers).
- Non-current liabilities increased by M\$ +12,006, of which M\$ +6,408 correspond to higher non-current other financial liabilities due to an increase in non-current debt obligations as a result of the effect of inflation, offset by the Cross Currency Swap (CCS) hedging instrument in the asset account. Additionally, M\$ +4,185 correspond to higher non-current other liabilities mainly associated with the increase in the liability for cylinder warranties and M\$ +1,017 correspond to higher non-current lease liabilities (related to the increase in non-current assets due to the activation of IFRS 16 lease contracts) and an increase in deferred tax liabilities of M\$ +528.

EQUITY

The Company's equity as of June 30, 2023 presents a decrease of M\$ -1,895 compared to the figures recorded as of December 31, 2022. The variation is due to a decrease in accumulated earnings of M\$ -3,559, partially offset by an increase in other reserves of M\$ +1,442, mainly explained by lower translation differences of M\$ +2,527 (due to exchange rate variations of foreign investments) and partially offset by higher cash flow hedge reserves of M\$ -1,084, which include the market valuation of the hedging derivative associated with the UF debt of M\$ 4,049 (net of income tax).

4. ANALYSIS OF STATEMENT OF CASH FLOW

CONSOLIDATED STATEMENT OF DIRECT CASH FLOW	01.01.2023 to 06.30.2023	01.01.2022 to 06.30.2022	Var.	
	M\$	M\$	M\$	%
Cash flows provided by (used in) operating activities	66,585	23,696	42,890	181.0%
Cash flows provided by (used in) investing activities	(18,423)	(15,649)	(2,774)	17.7%
Net cash flows provided by (used in) financing activities	(33,961)	(25,176)	(8,784)	34.9%
Net Increase (decrease) in cash and cash equivalents, before effects of variation in foreign exchange rates	14,202	(17,129)	31,331	233.6%
Effects of variations in foreign exchange rate on cash and cash equivalents	241	788	(547)	(69.4%)
Net increase (decrease) in cash and cash equivalents	14,443	(16,342)	30,785	164.2%
Cash and cash equivalents - beginning of the period or fiscal year	45,298	45,788	(480)	(1.0%)
Cash and cash equivalents - end of the period or fiscal year	59,741	29,437	30,304	102.9%

Cash and cash equivalents as of June 30, 2023 recorded a balance of M\$ 59,741, increasing by M\$ +30,304 with respect to the balance as of June 30, 2022. The variations in the cash flow statement are mainly explained by the following movements:

CASH FLOWS PROVIDED BY (USED IN) OPERATING ACTIVITIES

There was a positive net cash flow generated by the operation of M\$ 66,585 as of June 30, 2023, which increased with respect to the previous year's cash flow by M\$ +42,890. The main variations correspond to a decrease in working capital between periods and an increase in EBITDA generated of M\$ +2,775. As of June 2023, working capital had decreased by M\$ -14,863, increasing the cash flows generated by the operation. In 2022, the same variation is an increase in working capital of M\$ +23,810, which decreases the cash flows generated. The net variation is a higher cash flow of M\$ +38,674. This variation is mainly due to a lower increase in accounts receivable and inventories (both impacted mainly by the lower price of commercialized products). The higher cash flow from operating activities is also influenced by a lower balance of current tax assets whose difference is due to the decrease in PPM and lower accounts payable to suppliers related to the low international cost of raw materials.

CASH FLOWS PROVIDED BY (USED IN) INVESTING ACTIVITIES

Net cash flows used in investing activities as of June 30, 2023 is a negative M\$ 18,423, with a negative variation of M\$ -2,774 compared to the cash flow used in the same period of the previous year, mainly due to higher cash outflows of M\$ -5,174, partially offset by lower payments from purchases of property, plant, equipment and intangible assets of M\$ +2,436.

CASH FLOWS PROVIDED BY (USED IN) FINANCING ACTIVITIES

Net cash flows used in financing activities as of June 30, 2023 is negative by M\$ 33,961 and presents a negative variation of M\$ -8,784 in relation to the negative net cash flow of M\$ 25,176 of the previous year. The main variation is due to higher lease payments of M\$ -3,225, dividend payments of M\$ -3,598 and lower collection of funds from short-term and long-term loans of M\$ -1,697.

5. FINANCIAL INDICATORS

LIQUIDITY

Indicators	Units	06.30.2023	12.31.2022
Liquidity ratio ⁽¹⁾	Times	1.51	1.48
Acid-test ratio ⁽²⁾	Times	1.23	1.16

(1) Liquidity ratio = Current Assets / Current Liabilities

(2) Acid-test ratio = (Current Assets - Inventories) / Current Liabilities

Liquidity indicators as of June 30, 2023 increase slightly compared to December 2022, mainly due to a decrease in other current financial liabilities, trade and other receivables and current tax liabilities. In addition, there was a smaller decrease in current assets, due to lower inventories and current tax assets, partially offset by an increase in cash and cash equivalents.

INDEBTEDNESS

Indicators	Units	06.30.2023	12.31.2022
Indebtedness ratio ⁽¹⁾	Times	2.98	2.90
Portion of current debts ⁽²⁾	%	19.7%	20.8%
Portion of non-current debts ⁽³⁾	%	80.3%	79.2%
Net financial debt / Equity ⁽⁴⁾	Times	1.20	1.24
Net financial debt / Equity (adjusted) ⁽⁵⁾	Times	1.00	1.10

(1) Indebtedness ratio = Total liabilities / Equity.

(2) Portion of current debts = Current liabilities / Total liabilities.

(3) Portion of non-current debts = Non-current liabilities / Total liabilities.

(4) Net financial debt / Equity = (Other financial liabilities - cash and cash equivalent) / Equity.

(5) Net financial debt / Equity (adjusted) = (Other financial liabilities - cash and cash equivalents - CCS hedge) / (Equity - cash flow hedge reserve (marked to market)).

The indebtedness ratio increases as of June 30, 2023 compared to the end of December 2022, mainly due to a decrease in equity associated with lower accumulated results and offset by higher other reserves and on the other hand an increase of non-current liabilities.

The adjusted net financial debt/equity ratio (including the effects of the hedging of the UF variation) slightly decreases due to an increase of non-current financial liabilities, by an increase in cash and cash equivalents, offset by a decrease in equity. The Series E and G Bondholders' Meetings were held on August 18, 2022, where the amendment of the calculation of the Financial Indebtedness covenant was approved, incorporating into the calculation the variation of the accrued UF of the contracted amount of hedging derivatives, net of Other financial liabilities; the amendment was registered in the CMF during the month of November 2022.

PROFITABILITY

Indicators	Units	06.30.2023	12.31.2022
ROE ⁽¹⁾	%	20.4%	22.4%
ROA ⁽²⁾	%	5.1%	5.7%
ROA (adjusted) ⁽³⁾	%	5.5%	6.1%
EBITDA ⁽⁴⁾	M\$	113,115	110,340
EAT ⁽⁵⁾	M\$	36,040	39,908

(1) Return on Equity = Gain (Loss) LTM / Equity at the closing of the period

(2) Return on Asset = Gain (Loss) LTM / Total assets at the closing of the period.

(3) Return on Asset (adjusted) = Gain (Loss) LTM/ (Total assets at the closing of the period - CCS value).

(4) EBITDA = Operating income + depreciation and amortization (LTM)

(5) EAT = Earnings after taxes (LTM)

Return on equity and return on assets decreased compared to December 2022, mainly due to a decrease in earnings for the last twelve months, impacted by a decrease in non-operating income. In addition to the above, equity decreased, and assets increased, affecting the return on equity and return on assets, respectively.

EBITDA increases compared to December 2022 primarily due to higher unit margins, controlled operating expenses and the various factors detailed in the income statement analysis.

Earnings after taxes decreases compared to December 2022 mainly due to lower non-operating income as described in the income statement analysis.

INVENTORY

Indicators	Units	06.30.2023	12.31.2022
Inventory turnover ⁽¹⁾	Times	17.1	17.3
Inventory permanence ⁽²⁾	Days	21.1	20.8

(1) Inventory turnover = Cost of sales LTM / Inventory average (Beginning inventory + final inventory) / 2

(2) Inventory permanence = 360 days / Inventory turnover

Inventory turnover decreased with respect to December 2022 due to lower LPG sales costs associated with lower international oil by-product prices, partially offset by a lower average inventory.

6. BUSINESS ANALYSIS

Empresas Lipigas S.A. participates in the Chilean LPG market with its brand Lipigas. It has more than 60 years of presence in the market, reaching an annual average share of 34.8% as of December 2022, according to data from Chile's Superintendency of Electricity and Fuels (*Superintendencia de Electricidad y Combustibles-SEC*).

For the distribution and commercialization of LPG in Chile, the Company has 13 storage and/or bottling plants, two maritime terminals located in the municipalities of Quintero and Mejillones and 20 sales offices distributed throughout the country. In addition to this, there is a network of close to 100 points of direct sales in 65 communes and 600 distributors, achieving national coverage from the Arica and Parinacota Region to the Magallanes Region.

It also has residential natural gas (NG) distribution networks in the city of Calama, which allow supplying this energy to nearly 3,200 homes continuously, thus meeting their heating, hot water and food cooking needs. Starting in 2017, it began supplying natural gas to customers in the cities of Puerto Montt and Osorno, where it currently has more than 4,300 customers.

It has liquefied natural gas (LNG) supply, sale and distribution operations that is dispatched in trucks to industrial customers far from gas pipelines, which incorporate this type of fuel to their production processes in power generation, construction, food, manufacturing and other industries that seek to comply with regulatory-environmental standards and of lower carbon emission, due to the benefits of LNG in this area, as well as lower costs compared to other types of energy. The investments made and the territorial coverage achieved - from the Arica Region to the Los Lagos Region - position Empresas Lipigas as one of the main players in the industrial LNG market. Additionally, as of 2021, it provides LNG as fuel for long-distance truck transportation in the first two stations of this type in South America, thus initiating the construction of a green corridor that will allow the company to begin the evolution towards Carbon Neutrality in long-distance cargo transportation.

Since 2017, it has been developing activities in the electric power generation and commercialization market, including the purchase in September 2021 of Four Trees Energía Distribuida, a company dedicated to distributed solar generation, and the purchase in October 2022 of Ecom Energía Chile SpA and Ecom Generación SpA, companies dedicated to the activity of advising clients in the optimization of their electric power costs and commercialization of electric power.

In October 2022, Lipigas signed a commitment to acquire 70% of Frest SpA's shares for a total of approximately USD 5.5 million, payable in installments over the following five years. Frest SpA's corporate purpose is the sale, commercialization, and distribution of fresh food, whether in person or remotely. This investment is part of Lipigas' strategy to participate in businesses

that leverage its strategic assets, including its relationship with end customers and last-mile logistics.

In 2010, Empresas Lipigas entered the Colombian market through the company Chilco Distribuidora de Gas y Energía S.A.S. E.S.P. This is an LPG commercializing company that participates in the Colombian market with its brand Gas País.

It is present in 25 of the 32 departments of the country and has an annual average market share at national level of 16.4% as of December 2022, according to data from the Unified Information System of the Superintendence of Public Utilities (*Sistema Único de Información de la Superintendencia de Servicios Públicos*.)

For the commercialization of LPG in Colombia, the Company has 17 bottling plants and its own distribution network which, together with the distribution network of third parties, serves more than 630,000 customers. In 2017, the supply of LPG through networks to customers in 12 municipalities in the interior of Colombia began and in 2018, the Company took control of the subsidiary Surcolombiana de Gas S.A.S. It currently supplies gas through networks to more than 120,000 customers.

In 2021, the company Chilco Net S.A.S. was incorporated in Colombia to offer customers in small cities and intermediate cities in the interior of Colombia, high-speed internet service.

In 2013, Empresas Lipigas S.A. entered the Peruvian market through the acquisition of the LPG commercializing company Lima Gas S.A. The decision was based mainly on the sustained growth of the LPG market and the favorable conditions of the Peruvian economy.

Lima Gas participates in the Peruvian LPG market in the bottled and bulk business and commercializes the product mainly under three brands: Lima Gas, Zafiro and Caserito. It has an annual average market share at national level of 7.1% as of December 2022 according to data obtained from the Peruvian Energy and Mining Investment Supervisory Agency (*Organismo Supervisor de la Inversión en Energía y Minería - Osinergmin*).

Lima Gas currently has eight bottling plants and two distribution centers, which allows it to have a significant logistical capacity to supply LPG to its customers. The distribution network of bottled LPG is made up of approximately 379 distributors that supply LPG to end users. In the case of bulk, direct distribution reaches more than 2,000 customers.

In November 2015, the Company reached an agreement to acquire Neogas Perú S.A. (currently Limagas Natural Perú S.A.), a company engaged in the distribution of compressed natural gas and LNG to industrial customers and automobile supply stations. The Company took control of the management of the new operation in February 2016. It began commercializing LNG at the end of 2018. Peru is a producer of natural gas, which represents a highly competitive energy

source in the country's energy matrix. In November 2022, Lipigas contributed 60% to the creation of the company Limagas Natural Movilidad for the purpose of developing the business of supplying LNG for long-distance transport trucks.

7. RISK MANAGEMENT

Risk factors inherent to the Company's activity consist of those inherent to the markets in which it participates and to the Company's and its subsidiaries' activities. In order to design and monitor compliance with the mitigation measures deemed appropriate, the Board of Directors and Management periodically review the risk map, in which 13 strategic risks of the Company have been redefined, in order to design and monitor mitigation measures. The following is a list of the most significant business risk factors, arranged in the new order established by the company:

7.1 Environmental Risk

The Company's operations involve the development of different activities that could eventually have a negative environmental impact as a result of, among other factors, incorrect management and handling of waste and residues from the operation (water pollution), overfilling of cylinders, storage tanks and cisterns (gas leakage into the atmosphere), consequences of production activity (noise), etc. The Company provides ongoing training to its personnel and its network of collaborators on environmentally safe practices, in accordance with current policies and procedures and regulations.

7.2 Risk to safety, health and people

All human activities are exposed to hazards that can generate accidents and certainly the fuel distribution industry is no exception. In order to minimize the probability of these hazards becoming undesirable situations, prevention actions and mitigation actions must be developed to reduce their consequences if the hazards manifest themselves as accidents or emergencies.

To this end, continuous efforts are made to ensure that all operations are conducted with a high level of safety. These measures include:

- Training of collaborators and contractors regarding safe operations.
- Emergency response procedures with on-site emergency response vehicles.
- Dissemination of safe gas handling actions among clients and the community in general (firefighters, associations, etc.).
- Maintenance of an Occupational Health and Safety management system, certified OHSAS 18.001:2007 in 13 storage and bottling plants in Chile and in the central offices.

- Implementation of management systems based on the OHSAS standard and safety systems in accordance with Peruvian Law No. 29,783. The company has five certified plants.
- Certification of 15 plants in Colombia with the ISO 9001 quality standard for the operation and maintenance of LPG storage tanks and the provision of LPG bottling services in cylinders for users, as required by law.
- Strict compliance with health, safety, and environmental regulations in all operations.

In addition to the measures taken to reinforce the safe handling of fuel, the Company has insurance coverage that is considered consistent with standard industry practices.

7.3 Human capital, diversity and talent management risk

Human capital is a fundamental element in the development of the Company's activities. To enhance the value of its human capital, the Company strives to manage quality working conditions that contribute to the well-being, health, development and personal life balance of its employees, in a climate of harmony and respect for diversity. In turn, it manages the relationship with its contractors to achieve harmonious relations with their workers. The management of human capital involves risks of conflicts, demotivation, loss of valuable collaborators, etc. Management has designed different tools to effectively manage human capital: labor climate perception surveys, surveys with contractor personnel, meetings with personnel and their union representatives, meetings with contractors and their personnel, coexistence protocols and constant training on good practices in relation to the management of this factor.

7.4 Reputational risk

The Company's business is associated with the handling of fuels, particularly LPG, and its commercialization to a broad customer base. This business is subject to specific regulations in each of the countries where the Company operates. In addition, the Company is subject to various provisions related to compliance with tax, environmental, labor, antitrust and corporate regulations, among others. In the event that any damage is caused by the products commercialized or if there are observations by the control agencies on compliance with the provisions applicable to the Company, this could lead to a deterioration of the Company's reputation and corporate image.

This risk is mitigated through appropriate operational and regulatory compliance processes implemented within the Company. The controls in place are reviewed on an ongoing basis and people are trained to avoid such risks. The Company has established whistle-blowing lines and procedures to investigate these in order to determine actions that deviate from its Code of Conduct, regulations and laws in force. The appearance of news related to the Company in

the media and social networks is permanently monitored in order to respond quickly in appropriate cases.

7.5 Political and social risk

7.5.1 Risk of change in the regulatory, political, economic and social conditions of the countries in which we operate.

The Company's financial and operational performance may be adversely affected by changes in the regulatory, political, economic and social conditions of the countries in which it operates. The Company is exposed to risks of renegotiation, nullity, forced modification of contracts, expropriation, exchange rate policies, changes in laws, regulations and political instability. The Company is also exposed to the possibility of being subject to jurisdiction, arbitration or the need to enforce a judicial decision in another country.

Company Management permanently monitors the evolution of the regulatory, political, economic and social conditions of the countries in which it is present, in order to mitigate the risks described above.

7.5.2 Risk of riots

The economic and social situation in the various countries where the Company operates could lead to protests that could result in violent actions that damage facilities or hinder operations. The Company remains attentive to the evolution of these events, prioritizing the protection and safety of its employees, collaborators and the communities where it operates. It also has insurance coverage for possible damage or theft of goods or facilities.

7.6 Risk of interruption of operations

Operations at the Company's plants involve safety and other operational risks, including the handling, storage and transportation of highly flammable, explosive and toxic materials.

These risks could cause injury and death, serious damage or destruction of property, equipment and environmental damage. Although the Company is very careful about the safety of its operations, a sufficiently large accident at one of the Company's bottling or storage plants or at customer-located facilities for either LPG or natural gas, or during the transportation or delivery of products sold, could force the temporary suspension of operations at the site and result in significant remediation costs, the loss of revenues or generate contingent liabilities, and adversely affect the corporate and reputational image of the Company and its subsidiaries. In addition, despite having broad insurance coverages, these may not be available on a timely basis and may be insufficient to cover all losses. Equipment breakdowns, natural disasters and

delays in obtaining imports of necessary spare parts or equipment may also affect distribution operations and, consequently, operating results.

7.7 Macroeconomic risk

7.7.1 Market risk

This is the risk that the fair values of financial assets and liabilities fluctuate due to changes in market prices. The market risks to which the Company is exposed with respect to its financial assets and liabilities are exchange rate risk, indexation units and interest rate risk. In addition, the Company is exposed to risks related to the demand and supply of the products it commercializes.

7.7.1.a Exchange rate and indexation unit risk

This risk arises from the probability of loss due to the exchange rate fluctuations of the currencies in which financial assets and liabilities are denominated with respect to currencies other than the functional currency of the Company and its subsidiaries:

Purchases of goods and future payment commitments denominated in foreign currency:

The Company's cash flows are mainly comprised of transactions in the Company's functional currency and those of its subsidiaries. The Company and its subsidiaries hedge the risk of transactions involving the purchase of LPG by sea until it enters the Chilean market, and imports of goods or future payment commitments denominated in foreign currency by contracting forward currency purchase transactions (forwards) in order to hedge significant commitments in currencies other than the functional currency of each company.

As of June 30, 2023 and December 31, 2022, the balances of accounts in currencies other than the functional currency of the Company and its subsidiaries were as follows:

- Originating transaction currency: U.S. dollar

Current and non-current assets	Assets at 06.30.2023 Th\$	Assets at 12.31.2022 Th\$
Cash and cash equivalents	6,973,702	6,829,537
Trade accounts and other accounts receivable, current and non-current	1,817,280	1,502,091

Current and non-current liabilities	Liabilities at 06.30.2023 Th\$	Liabilities at 12.31.2022 Th\$
Other financial liabilities, current	951,267	998,059
Trade accounts and other accounts payable, current	17,086,443	18,197,144
Other financial liabilities, non-current	2,182,110	2,113,352
Trade accounts and other accounts payable, non-current	1,290,722	1,344,145

- Foreign Investments: As of June 30, 2023, the Company holds net investments abroad in Colombian pesos equivalent to ThCh\$ 61,182,364 (ThCh\$ 55,664,490 as of December 31, 2022) and in Peruvian soles equivalent to Th\$ 53,769,778 (Th\$ 53,238,003 as of December 31, 2022).

Fluctuations of the Colombian peso and the Peruvian sol with respect to the Chilean peso affect the value of these investments, generating variations in equity.

In the past, the evolution of the Colombian peso and the Peruvian sol have been correlated with the Chilean peso. Management has decided not to hedge this risk, permanently monitoring the forecasted evolution of the different currencies.

Liabilities on debt securities: The Company's indebtedness for this concept corresponds to the placement of bonds in the Chilean market as follows:

- The first placement corresponds to Series E bonds carried out during April 2015 (mnemonic code BLIPI-E), charged to the 30-year bond line registered in Chile's CMF Securities Register under number 801, for UF 3,500,000. The placement rate was 3.44% annual for a face rate of 3.55%. Interest is paid semi-annually, and principal amortization will be paid in a single installment on February 4, 2040.

- b) The second placement corresponds to Series G bonds carried out during January 2020 (mnemonic code BLIPI-G) charged to the 30-year bond line registered in Chile's CMF Securities Register under number 881, for UF 2,500,000. The placement rate was 2.18% annual for a face rate of 2.90%. Interests are paid semi-annually, and principal amortization will be paid in a single installment on November 5, 2044.

These liabilities are denominated in Unidades de Fomento (UF), which is indexed to inflation in Chile and differs from the Company's functional currency (CLP).

As of June 30, 2023, the Company has derivative instruments to hedge the UF readjustment risk for bonds placed in the local market.

Financial Lease liabilities: The Company signed a lease agreement with Oxiquim S.A. for a term of 25 years for the use of the reception, storage and dispatch facilities to be built by Oxiquim S.A. in the Quintero Bay. To date, the balance of these obligations amounts to UF 603,953. The annual interest rate is 3.0%. Additionally, the Company signed a new lease agreement with Terminal Marítimo Oxiquim Mejillones S.A. (a subsidiary of Oxiquim S.A.) for a term of 20 years for the use of the reception, storage and dispatch facilities to be built by Terminal Marítimo Oxiquim Mejillones S.A. in the Mejillones bay. To date, the balance of these liabilities amounts to UF 333,491. The annual interest rate is 0.84%. The denomination currency of both liabilities is the Unidad de Fomento (UF), which is indexed to inflation in Chile and differs from the Company's functional currency (CLP). However, most of the Company's commercialization margins in Chile are correlated to the variation of the UF, so this risk is mitigated.

Lease liabilities: The Company has entered into agreements for terms ranging from 3 to 18 years for the use of property, technology and vehicles with various suppliers for the amount of UF 859,446. The average annual interest rate is 2.57%. The currency of denomination of these liabilities is the Unidad de Fomento (UF), which is indexed to inflation in Chile and differs from the Company's functional currency (CLP). However, most of the Company's commercialization margins in Chile are correlated to the variation of the UF, so this risk is mitigated.

Sensitivity analysis regarding exchange rate variations and indexation units

The Company estimates the following effects on results or equity, resulting from variation of the exchange rate and indexation units:

Exchange rate variation(*)	Increase Loss (Gain) Th\$	Decrease Loss (Gain) Th\$	Allocation
CLP/USD +/- 5.0%	22,911	(22,911)	Results: Exchange rate differences
CLP/USD +/- 5.0%	435,548	(435,548)	Equity: Reserves for cash flow hedging
CLP/COP +/- 2.5%	(1,549,172)	1,549,172	Equity: Reserves for exchange rate translation differences
CLP/PEN +/- 8.4%	4,514,713	(4,514,713)	Equity: Reserves for exchange rate translation differences

* Percentages equivalent to the annual average of the evolution of the last two years.

The portion of unhedged financial liabilities (indexed to the UF) has no effect on equity or results.

7.7.1.b Interest rate risk

It refers to the sensitivity to interest rate fluctuations of the value of financial assets and liabilities.

The purpose of interest rate risk management is to achieve a balance in the financing structure, minimizing the cost of the debt with reduced volatility in the income statement.

As of June 30, 2023, 99.62% of the Company's financial debt is at fixed rates. As a result, the risk of fluctuations in market interest rates is low regarding cash flows. Regarding the portion in variable rates, Management permanently monitors the outlook in terms of the expected evolution of interest rates.

The breakdown of financial liabilities separated between fixed and variable interest rates is presented below as of June 30, 2023 and December 31, 2022:

Category	Maturity in less than one year		Maturity in more than one year		Total	
	Fixed Rate Th\$	Variable Interest Th\$	Fixed Rate Th\$	Variable Interest Th\$	Fixed Rate Th\$	Variable Interest Th\$
Other financial liabilities	7,678,143	930,566	263,046,437	108,360	270,724,580	1,038,926
Total at 06.30.2023	7,678,143	930,566	263,046,437	108,360	270,724,580	1,038,926

Category	Maturity in less than one year		Maturity in more than one year		Total	
	Fixed Rate Th\$	Variable Interest Th\$	Fixed Rate Th\$	Variable Interest Th\$	Fixed Rate Th\$	Variable Interest Th\$
Other financial liabilities	8,497,938	1,320,543	256,526,267	220,246	265,024,205	1,540,789
Total at 12.31.2022	8,497,938	1,320,543	256,526,267	220,246	265,024,205	1,540,789

7.7.2 Risks related to demand, supply and procurement of commercialized products

7.7.2.a Liquefied Petroleum Gas (LPG)

The Company participates in the distribution of liquefied gas business in Chile, with coverage that extends between the Region of Arica and Parinacota and the Region of Magallanes, reaching an average annual market share of 34.6% at December 2022, according to data provided by Chile's Superintendence of Electricity and Fuels (*Superintendencia de Electricidad y Combustibles - SEC*).

At the end of 2010, the Company entered the Colombian market through the purchase of assets from Group Gas País, currently achieving a presence in 25 of the 32 Colombian departments and reaching an average annual market share of 16.4% at December 2022, according to data from Colombia's Single Information System of the Superintendence of Public Services (*Sistema Único de Información de la Superintendencia de Servicios Públicos*.)

Continuing with its internalization process in the LPG industry, in July 2013, the Company acquired 100% of Lima Gas S.A., a Peruvian-based LPG distributing company, which at December 2022 reached an average annual market share of 7.1%, according to data provided by Peru's Energy and Mines Investment Regulator (*Organismo Supervisor de la Inversión en Energía y Minería del Perú - Osinergmin*.)

Demand

As a basic consumer good, in all the countries where the Company operates, the demand for residential LPG is less affected by economic cycles. However, factors such as temperature, rainfall, the price of LPG in relation to other substitute energies (natural gas, firewood, diesel, kerosene, electricity, etc.), the price level of the input itself in relation to household disposable income, and deep economic activity crises could affect demand. In some regions, demand is highly seasonal resulting from temperature variations. The economic cycles have a significant impact on the demand from commercial and industrial segments.

As the Company participates in a highly competitive market, the business strategies of its competitors may affect its sales volume.

Supply

One of the risk factors in the business of commercializing LPG is the supply of LPG.

Regarding Chile, the Company has the ability to minimize this risk through contracts signed with Enap Refinerías S.A. and the management of importing this fuel by sea from Argentina and other countries.

In order to strengthen its strategic positioning in terms of raw material supply, in 2012 the Company signed a series of contracts with the company Oxiquim S.A. to develop the construction of LPG reception, storage and dispatch facilities at the terminal owned by said company located in the Quintero bay which, as of March 2015, allows the Company to have several sources of supply by sea. Additionally, in 2019 the Company signed a series of contracts with the company Oxiquim S.A. to develop the construction of LPG reception, storage and dispatch facilities at the terminal owned by said company located in the Mejillones Bay, which, from the beginning of its operation in April 2021, reinforces its strategic positioning in terms of raw material supply.

For the Colombian market, the risk factor of commercializing LPG in terms of supply is minimized through the establishment of purchase quotas, which are agreed upon with Ecopetrol S.A., which covers a great part of the demand of distribution companies through public offerings. In addition to the agreements with Ecopetrol S.A., the Company also has purchase agreements with other local market players and imports product by sea through facilities located in Cartagena.

For the Peruvian market, LPG supply presents a high concentration in Lima where almost half of this capacity is located. Since the nation's capital is the area of highest consumption, important supply facilities have been built to provide it with a greater level of reliability. In

this sense, agreements have been entered into with Petroperú (which has two supply plants: Callao and Piura) and Pluspetrol. In addition to these agreements, the Company also has purchase agreements with other market players and imports product from Bolivia to supply the south of the country.

Prices

LPG purchase prices are affected by the variation in the international value of fuel prices and by variations in the exchange rate of each local currency with respect to the U.S. dollar. Variations in raw material costs are considered when setting selling prices, although competitive market dynamics are always taken into account. Cycles of high prices of petroleum-based fuels affect the possibility of transferring to price the variations in fuel and other input costs.

The Company maintains LPG inventories. The realization value of these inventories is affected by the variation in international fuel prices, which are the basis for establishing sales prices to customers. A variation in the international prices of LPG would produce a variation in the same direction and of similar magnitude in the realization price of inventories. In general, the Company does not cover this risk since it is considered that variations in international prices are offset over time. The Company permanently monitors the evolution and forecasts of the evolution of international product prices. Since the beginning of the operation of the maritime terminal located in the Quintero Bay, the Company has decided to hedge the risk of variation in the realization price of the product inventory stored in the maritime terminals by contracting swaps related to the prices of LPG and currency forwards to hedge the effect of the variation in the exchange rate of the U.S. dollar (currency used to express the reference price of inventories).

7.7.2.b Natural gas (NG)

As a basic consumer good, residential demand for natural gas is less affected by economic cycles, although deep economic crises could have an adverse effect. Demand from the commercial and industrial segments is more significantly impacted by economic cycles.

With respect to the risk of product supply for the Company's operations in the north and south of Chile, both are covered by long-term agreements signed with different suppliers.

In Peru, the subsidiary Limagas Natural Perú S.A. has signed supply agreements with natural gas distributors in different regions to cover the demand needs.

In Colombia, the subsidiary Surcolombiana de Gas S.A. E.S.P. has signed supply agreements with natural gas commercialization companies in different regions to cover the demand needs.

7.7.2.c Liquefied natural gas (LNG)

The Company has agreements for the supply of liquefied natural gas (LNG) to industrial clients in Chile, including a "take or pay" clause. Such agreements contain formulas to establish the selling price that, in turn, transfer the agreed variation to the price of the agreements with the supplier of the product. To respond to commitments with customers, the Company has entered into LNG supply agreements with several suppliers, which include the "take or pay" clause (with similar characteristics to those signed with customers, which mitigate the risk).

In Peru, the Company has signed LNG supply agreements with industrial customers, which are supplied with supply agreements that the Company has signed with different producers and commercializing companies in the market.

The demand for LNG, mainly aimed at industrial customers, is impacted by economic cycles.

7.8 Financial risk

7.8.1 Credit risk

Credit risk arises from losses that might occur because of a breach of the contractual obligations on behalf of counterparties of the Company's different financial assets.

The Company has credit policies that mitigate risks of non-collection of trade accounts receivable. These policies consist of establishing limits to the credit of each client based on their financial background and behavior, which is permanently monitored.

The Company's financial assets consist of cash and cash equivalents balance, trade accounts and other accounts receivable, other financial assets and other non-current financial assets.

Credit risk is mainly related to trade accounts and other accounts receivable. The balance of cash and cash equivalents and other financial assets are also exposed to a lesser extent. The exposure of cash and cash equivalents to credit risk is limited because cash is deposited in banks with a high credit rating. The Company's cash surplus investments are diversified among different financial institutions that also have high credit ratings. Investments classified as current financial assets correspond to liabilities issued by companies with AA- or higher ratings. Other non-current financial assets correspond to funds of restricted availability related to guaranty deposits for the delivery of cylinders to clients in Colombia and to hedging instruments contracted with high-credit quality financial institutions.

There are no significant guarantees to cover the credit risk, so the maximum exposure to credit risk approximates its book value, such value of financial assets is as follows:

Financial Assets	06.30.2023	12.31.2022
	Th\$	Th\$
Cash and cash equivalents	59,740,646	45,297,769
Trade receivables and other accounts receivable, current	61,251,238	56,346,997
Trade receivables and other accounts receivable, non-current	4,033,938	3,618,020
Other financial assets, current	33,453	-
Other financial assets, non-current	46,042,071	44,168,291
Total	171,101,346	149,431,077

As of June 30, 2023 the subsidiaries in Peru and Colombia have contracted insurance policies covering the credit risk of commercial customers for the following amounts, respectively: ThPEN 14,661.376, equivalent to Th\$ 3,243,976 and ThCOP 420,690,060 equivalent to Th\$ 79,931.

Policy on uncollectible debt

Uncollectible provisions are determined according to the Company's policy on uncollectible debt.

This policy is in accordance with IFRS 9, where the recognition of uncollectible client accounts is determined based on the expected losses thereof, establishing the following criteria to make the provisions:

- Segmentation: clients are grouped by business lines according to the Company's sales channels.
- Risk Variables: the business line and arrearage are considered.
 - o The business line, because it groups different segments of clients which are possible to identify and group for risk analysis purposes.
 - o Arrearage, because it is directly associated with the levels of recovery and maturity of the debt. The longer the delinquency is counted from its maturity date, the more difficult it is to recover.
- Simplified statistical model: the payment period of accounts receivable for this type of business is not more than 12 months. For the same reason we opted for a simplified model, which is one of the alternatives recommended by IFRS 9, when it relates to lower than one-year debts.
- Significant payment risk increase:
 - a. A provision is made, considering partial or total debt, should a client be found to have an inability to pay due to significant risk increase, even if it does not classify within the above criteria.
 - b. A provision is made, considering partial or total debt, should a client refinance its debt for relevant amounts.

7.8.2 Liquidity risk

Liquidity risk refers to the possibility that an entity cannot cope with their short-term payment commitments.

Liquidity risk is handled through the proper management of assets and liabilities, optimizing daily cash surplus, investing in top quality financial instruments, thus, ensuring compliance with debt commitments upon maturity.

The Company maintains relationships with major financial institutions in the markets in which it operates. This allows counting on credit lines to deal with specific illiquidity situations.

Periodically, cash flow projections and analysis of the financial situation are performed, to acquire new financing or restructuring of existing debts on terms that are consistent with the Company's business cash flow generation, should the need arise.

Note 15 of the Financial Statements presents an analysis of the Company's financial liabilities classified according to their maturity.

7.8.3 Acquisition strategy risk.

The Company has grown, in part, through several significant acquisitions, including:

- The assets of Gas País in 2010 through which the Company started growing with operations in Colombia.
- Lima Gas S.A. in 2013 through which the Company entered the Peruvian LPG market.
- Neogas Perú S.A. (currently Limagas Natural Perú S.A.), through which the Company has presence in the natural gas market in Peru since February 2016.
- The acquisition in 2021 and 2022 of the companies Four Trees Energía Distribuida SpA, Ecom Energía Chile SpA and Ecom Generación SpA in order to strengthen its presence in the electricity business.
- The commitment signed in 2022 to make contributions to the company Frest SpA dedicated to the distribution of fresh food and other types of products for household consumption.

Going forward, the Company will continue to engage in a number of assessments and pursue other possible acquisitions, which could result in the acquisition of other companies or operations, seeking to incorporate them into existing operations.

Acquisitions involve known and unknown risks that could adversely affect the Company's future net sales and operating income. For example:

- Failing to identify companies, products or brands precisely and appropriately for acquisition;
- Facing difficulties in integrating the management, operations, technologies and distribution processes of the acquired companies or products;
- Failing to obtain the necessary regulatory approvals, including those of anti-trust authorities, in the countries where acquisitions are being made;
- Entering new markets with which we are unfamiliar;
- Diverting management's attention from other business concerns;
- Acquiring a company that has known or unknown contingent liabilities that include, among others, patent infringement or product liability claims; and
- Incur in considerable additional indebtedness.

Any future or potential acquisitions, may result in substantial costs, disrupt our operations or materially adversely affect the Company's operating results.

Each acquisition performed by the Company is analyzed in detail by multi-disciplinary teams with external consultants, if necessary, in order to analyze the consequences and mitigate the risks inherent in any new business acquisition.

7.8.4 Risk that insurance coverage may be insufficient to cover losses that may be incurred

The operation of any distribution company specializing in LPG logistics operations and fuel distribution involves substantial risks of property damage and personal injury and may result in significant costs and liabilities.

The Company permanently analyzes the risks that may be covered by insurance policies, both in the amount of possible losses for the Company as in the characteristics of the risks, therefore Management considers that current insurance levels are appropriate. Notwithstanding the previous, the occurrence of losses or other liabilities that are not covered by the insurance or that exceed coverage limits may result in additional unexpected and significant costs.

7.8.5 Risk of fraud

The Company has relationships with a number of customers, suppliers and third parties. These relationships materialize largely in cash flows from executed transactions and are based on the Company's assets. The Company may be subject to fraudulent actions that could represent financial losses or misuse of its assets. The Company has procedures in place that include controls to prevent fraud. Compliance with these procedures is monitored by the financial control areas of Management. Additionally, the Internal Audit area reviews the strength of the controls contained in the procedures, their execution and compliance.

7.8.6 Risk of errors in the information provided to the market.

The Company periodically discloses its results and financial position. This information could be subject to errors that could cause reputational damage and sanctions. In order to maintain the reliability of the information provided to third parties, the Company has teams trained in the preparation of financial reports and has control procedures prior to the publication of the information. External companies of recognized prestige audit the annual closing financial information.

7.9 Legal and regulatory risk

7.9.1 Risk of changes in the regulatory conditions under which the Company's business is conducted.

The amendments of the Gas Services Law (DFL 323) came into effect in February 2017.

The most relevant changes affect businesses in networks under concession, with the most meaningful change being the establishment of a profitability cap of 3% above the capital cost rate for the supply of gas through networks under concession. The capital cost rate may not be lower than 6% with which resulting profitability is 9% for new networks. Regarding networks built during the 15 years preceding the effective date of the amendments to the law and during the 10 years following the effective date of the amended law, a 5% profitability cap on the capital cost is established for a period of 15 years from its entry into operation, resulting in an 11% rate for the first 15 years of operation.

The Company currently has a natural gas operation in the city of Calama and has begun supplying natural gas in cities located in the south of Chile. The changes included in the law do not affect the evaluation of the natural gas projects currently being developed, since the Company has included the previously mentioned profitability restrictions within the evaluation parameters. For all natural gas distribution operations in networks under concession, annual returns are below the maximum range allowed by law.

The freedom of fixing prices to customers remains for networks not under concession. In addition, it reaffirms that customers or consumers with residential gas services are entitled to change the distribution company. Given the above, a maximum period of five years is set for the validity of relationship contracts between residential gas customers and distributing companies for new real estate projects or should the transfer to another company involves the replacement and adaptation of existing client facilities due to the amendment of supply specifications, in order to enable the connection to the distribution network. In the other cases, the maximum term of the contracts is two years.

As in other liquefied gas markets, the residential bulk business is very competitive among its participants. Additionally, LPG distributing companies must compete with other types of energy (natural gas, firewood, diesel, paraffin, electric power, etc.). The possibility that customers change the company that provides them with LPG already existed before the amendments introduced by law. The service delivered and the security both of supply and facilities, in addition to a competitive price, are relevant to the degree of customer satisfaction. The Company intends to continue being a competitive energy option for those customers connected to LPG networks.

In November 2020, the Chilean National Economic Prosecutor's Office (Fiscalía Nacional Económica - FNE) announced the initiation of a Gas Market Study (Study), in order to determine the proper operation of the gas market from the point of view of free competition. The Company collaborated throughout the process with the FNE, providing information and studies and opinions of international experts on the operation of the liquefied gas market in Chile.

On December 29, 2021, the FNE published its conclusions by issuing a Gas Market Study, in which an analysis of the operation of the market and recommendations for amendments to the operation of the market are made. In no case does the FNE conclude that there are any infringements to free competition regulations. However, with respect to bottled LPG, it makes three recommendations, among which is to prohibit by any means, whether direct or indirect, the participation of wholesale distributors in the LPG retail distribution market and the exclusivity agreements between bottling wholesalers and retail distributors.

Regarding the final report of the Gas Market Study in Chile, issued by the National Economic Prosecutor's Office (FNE), Empresas Lipigas considers the following:

- At Lipigas we are in favor of initiatives that increase competition and benefit consumers. However, the FNE's recommendations go in the opposite direction. The Prosecutor's Office is wrong in its final analysis and insists on an erroneous diagnosis that does not solve the problem and that will be directly detrimental to consumers.
- Regarding the diagnosis, for example, the FNE speaks of a 15% overpricing in gas at the industry level, which is wrong. In the case of Lipigas, the error is even greater, since in its calculation the FNE only incorporates a smaller portion of the real costs and does not consider company investments that benefit consumers, such as the development of maritime terminals to ensure energy security, the modernization of bottling plants, investment in modern truck fleets that provide supply continuity, the development of advanced logistics and the digitization of processes for greater efficiency, among other costs and investments. In fact, the company invests more than 30 billion Chilean pesos a year in the LPG business, which the FNE does not consider either. The problem is that the FNE's erroneous diagnosis generates false expectations of a price reduction, which in Chile depends on the international price of gas and leads to measures that could harm people.

- As for the FNE's recommendation to remove wholesalers from retail distribution, this measure will harm consumers. Removing players from the market does not increase competition, but rather decreases it. Especially if players that can charge less because they are more efficient are removed. As the data show, the cylinders sold by Lipigas direct distribution are cheaper than those currently distributed by third-party retailers and offer a better quality of service to consumers. The best way to meet the FNE's objectives is to maintain the direct distribution of gas companies in coexistence with multi-brand distributors, which would give people more options from which to choose.
- We know that the price of gas -and the increase in prices in general- is affecting the pockets of families, which is a matter of concern and has led us to develop solutions such as a non-delivery service called *LipiVecino*, with savings of up to 15% when buying a 15-kilo load, which is available in 105 of Chile's most important municipalities. In addition, we have signed agreements with over 150 municipalities and other entities that allow the delivery of consumer-beneficial discounts.

In January 2022, the Executive Branch submitted to the Honorable House of Representatives a bill on the improvement of the gas market, which incorporated the recommendations included in the Study issued by the FNE. This bill was withdrawn by the new administration that took office in March 2022. The new administration has announced that it will present a bill to monitor competition in the LPG market.

The Company is completely willing to participate in the parliamentary discussion process by making suggestions for amendments to the bill presented in order to ensure that the changes benefit consumers so that they have more and better alternatives from which to choose and continue receiving a service that has been recognized by several surveys as one of the best services of its kind in Chile.

In July 2022, the state-owned company Enap announced the start of a pilot plan to commercialize 6,000 bottled cylinders in three municipalities using LPG produced at its refineries. This pilot plan ended in December of 2022. The state-owned company has announced that it will acquire 60,000 new cylinders to deliver finished product to retail distributors in the municipalities of San Fernando, Linares and surrounding areas as from the first half of 2023, since these are the areas where the company already operates bottling plants. Simultaneously, it announced that it was evaluating the development of the commercial bulk segment in the Valparaíso and Biobío regions.

In January 2023, a bill on the improvement of the gas market was submitted to the Honorable House of Representatives, which incorporates the recommendations included in the Study issued by Chile's National Economic Prosecutor (FNE), which is currently under consideration.

Significant changes in laws and regulations in the sectors in which the Company operates may adversely affect its business or the conditions thereof, increase the Company's operating costs or affect the financial situation of the Company. In addition, change of rules or their interpretation could require incurring costs that could affect financial performance or impact the financial position of the Company.

7.9.2 Risk of litigation, penalties and fines

The Company may be subject to litigation, penalties or fines resulting from its business. These potential impacts are mitigated from their inception, by complying with relevant regulations. The principal litigation and sanctioning procedures currently underway involving the Company or its subsidiaries are described in Note 29 to the consolidated financial statements.

The Company's main businesses are regulated by the Superintendence of Electricity and Fuels (*SEC*) in Chile, the Regulatory Commission of Energy and Gas (*CREG*) in Colombia, and the Ministry of Energy and Mines and the Energy and Mines Investment Regulator (*Osinergmin*) in Peru, which ensure compliance with the laws, decrees, rules, memorandum and resolutions that govern the activity. In addition, different agencies in different countries are responsible for the control of compliance with the provisions related to tax, environmental, labor, antitrust, and corporate regulations, among others.

The Company has procedures in place and has the knowledge required to act under the protection of current laws and avoid penalties and fines. The controls implemented are constantly reviewed and people are trained to avoid contractual and regulatory breaches.

The Company has implemented a Crime Prevention Model in accordance with the provisions of Law No. 20,393 enacted in Chile to prevent the crimes of money laundering, financing of terrorism, bribery of national or foreign public officials, receiving, bribery between private parties, disloyal administration, incompatible negotiation and misappropriation. This Model manages, through various control activities, especially the processes or activities that are exposed to the risk of committing these crimes in the 3 countries where the Company operates.

7.10 Compliance risks

7.10.1 Risk of non-compliance related to competition freedom

The Company is committed to supporting and promoting free and fair competition in all markets in which it operates, with a profound regard for the principle of competition freedom, preventing and avoiding monopolistic practices, competing fairly and ethically within the framework of existing laws in this field, and never preventing other market players from participating on equal terms. The Company's activity is developed by its executives and employees in the different markets of the 3 countries where it operates and there could be a risk of deviation from the

principles of competition freedom. In order to comply with and enforce compliance with the regulations applicable to competition freedom, training is permanently provided to the different areas of the Company and its subsidiaries so that all personnel adhere to the principles of free competition and denounce any practices that could be in conflict with these principles. Respect for the principle of free competition is outlined in the Codes of Conduct applicable to the Company's operations. In turn, it has a policy and manual on free competition that establishes the practices that must be developed to ensure compliance with this principle.

7.10.2 Risk of practices deviating from respect for human rights

The Company has a profound regard for the rights and characteristics of the various groups with which it interacts. It is committed to equal opportunity and the protection of basic rights. Regarding its employees, the company promotes a diverse workforce and an inclusive environment and values the individuality, unique perspectives, talents, and contributions of each individual to the success of the Company. The Company's interactions with its customers, contractors, and the communities in which it operates are always governed by its principles of transparency and respect. The Company's activity is developed by its executives and employees in the different markets of the 3 countries where it operates and there could be a risk of deviating from these principles. To comply with and enforce the principles of respect for the human rights of employees, customers, contractors, and communities, the Company and its subsidiaries provide ongoing training to ensure that all personnel adhere to the Company's principles and values. The Company's Code of Conduct outlines the expected conduct of its employees, as well as policies regarding conduct with contractors, harassment, and disregard for the rights of individuals. The Company has established whistleblower hotlines through which any individual may anonymously report any conduct that may be in violation of these principles. In each of the reported cases, the Ethics Committee investigates the complaint and provides a treatment and response in strict confidence.

7.11 Risks related to climate change and natural disasters

7.11.1 Risks relating to climate change

Due to concern over risks of climate change, several countries have adopted, or are considering the adoption of, regulatory frameworks to, among other measures, reduce greenhouse gas emissions. These could include adoption of cap-and-trade regimes, carbon taxes, increased efficiency standards, and incentives or mandates to develop the generation of renewable energy. These requirements could reduce demand for fossil fuels, replacing them with energy sources of relatively lower-carbon sources. In addition, some governments may provide tax advantages and other subsidies and mandates to make alternative energy sources more competitive against oil and gas. Governments may also promote research into new technologies to reduce the cost and increase the scalability of alternative energy sources, all of which could lead to a decrease in the demand for our products. In addition, current and

pending greenhouse gas regulations may substantially increase our compliance costs and, consequently, increase the price of products distributed by the Company.

The effects of climate change could force changes in consumer behavior that will decrease the demand for fossil fuels, preferring other energy sources.

In addition, climate change could produce a modification in operating conditions that will increase operating costs (for example, a greater likelihood of storm surges that prevent normal operations in ports).

The Company permanently monitors the evolution of regulations related to climate change and its consequences on consumer behavior and operations and analyzes alternative fuels with a lower carbon footprint that can be commercialized as a substitute for or in combination with fossil fuels. Proof of these last actions is the development of LNG for industries and as a fuel for long-distance trucks to replace more polluting fuels, and the agreements signed with Suburban Propane Partners, L.P. and Oberon Fuels to analyze the production and commercialization of renewable dimethyl ether (rDME) blended with LPG to significantly reduce its carbon footprint. In addition, agreements have been signed to develop the production of renewable BioLNG derived from organic waste, allowing customers to reduce their carbon footprint.

7.11.2 Risk of natural or health catastrophes

In the countries in which the Company is present, catastrophic situations eventually occur such as floods, tsunamis or earthquakes, which force us to operate in contingency to maintain the supply to our customers. Previous experiences, in addition to emergency and contingency plans, periodically monitored, allow to mitigate this risk.

On the other hand, rapidly spreading infectious diseases can have consequences for the Company's business. Authorities may impose restrictions that impact the activity of customers or the Company, decreasing its revenue stream or incurring additional costs. In turn, the protection of the safety of workers, employees and customers can lead to higher operating costs driven by health reasons or arising from the same restrictions.

The Board of Directors and Management monitor the evolution of such situations, privileging the safety of workers, collaborators, customers and communities in which the Company's activities are conducted. Special committees are formed composed of first line managers to quickly respond and coordinate safeguard measures.

7.12 Technology and cybersecurity risk

7.12.1 Cybersecurity risk

The world is on a fast-paced path of digitization, whereby robotics, digitization and the Internet are rapidly integrating into the operating environment, bringing with them changes in cybersecurity risks. Companies of all sizes and sectors have seen an increase in cyberattack incidents and attempts. In addition, considering a business context in which the security of systems has been decentralized with the mobility of employees, having a cybersecurity strategy that includes this situation has become essential.

Aware of these risks, Management constantly monitors and updates the different cybersecurity risks and implements actions to mitigate them, evaluating the impact on the organization and the probability of occurrence according to scales defined for it. Thus, to closely examine the level of risk, a complete analysis has recently been developed that has allowed to determine the level of maturity and alignment of the organization, using the requirements established in ISO 27.001:2013 as a basis, and an action plan was implemented in 2022 that reduced cybersecurity risks. In 2023, aware that there is always a residual cybersecurity risk, the Company will continue to improve its security measures to protect its digital assets and prevent future attacks using and external audit specializing in this type of risk to measure risk and maturity.

7.12.2 Risk of misuse of third-party information

The Company collects data from third parties (customers, suppliers, employees, and independent contractors) that are essential to the development of its business. There is a risk that these data will be misused, either due to failures in computer security or personnel misuse. As described in the cybersecurity risk, the Company safeguards its data processing and storage systems to prevent unauthorized individuals from using third-party data. Regarding its personnel, the company provides ongoing training to ensure that all employees are aware of the restrictions on the use of third-party data.

7.13 Third-party management risks

7.13.1 Risks resulting from third party management

Multiple services are provided by third parties for the Company's operation. Some of them are crucial in that they are difficult to replace, and errors in the performance of the third party could have a negative impact on the Company's operations and results. The Company selects the third parties that provide services and goods using a procedure that considers the past performance and conduct of the third party in its relationship with the Company. The Company's contracts with third parties contain clauses that protect it from suppliers' and

contractors' noncompliance with their contractual obligations. In addition, suppliers and contractors are evaluated prior to and following contracting in order to assess their performance.